→ 自然美 natural beauty

Natural Beauty

2012 Interim Results

16 August 2012

Agenda

- Introduction
- Financial Summary
- Retailing Overview
- Marketing Strategy
- Outlook
- Open Forum

白쑰羊



Financial Summary

Andy Chan

Summarized Results in 1H2012

- Turnover decreased by 13% to HK\$251 million
- Net profit declined by 17% to HK\$50 million (declined by 9% only if non-cash stock option expense excluded)
- Gross margin **improved** to 81%
- Net cash of HK\$468 million after payment of HK\$100 million dividend in 1H2012
- Interim dividend of HK\$0.020 per share (1H2011: HK\$0.035)

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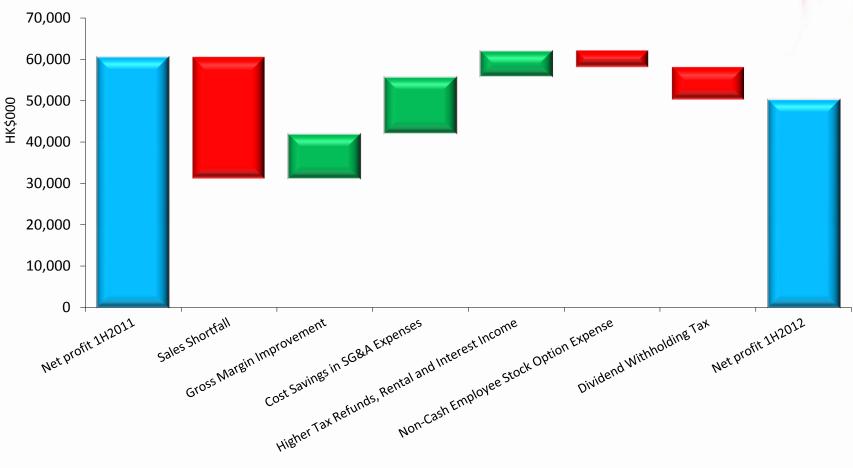
Financial Summary

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For six months ended

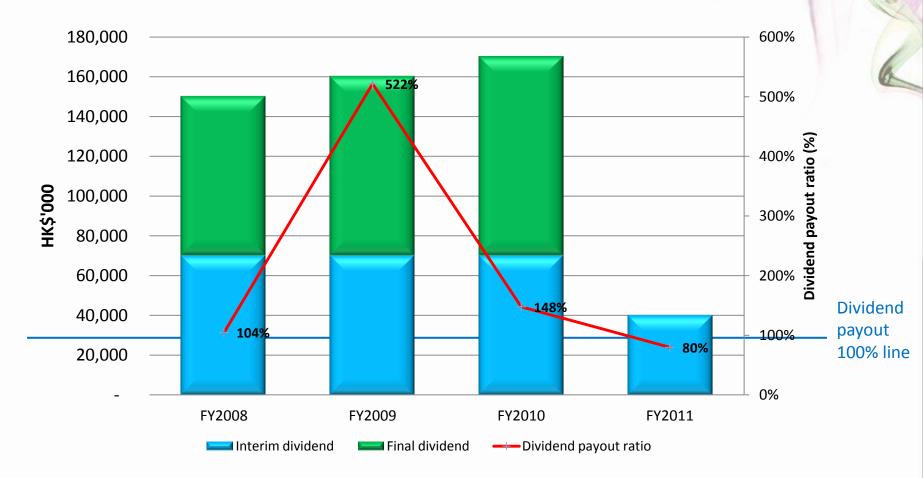
HK\$ Million	30 Ju	Chg %	
	2011	2012	
Turnover	288.5	250.9	-13.0%
Gross profit	224.4	204.1	-9.1%
Profit before tax	80.1	77.6	-3.1%
Net profit	60.4	50.0	-17.1%
Dividend per share (HK cents)			
- Interim (HK cents)	3.50	2.00	-42.9%
Dividend payout (%)	115.9	79.7	-36.2
Basic EPS (HK cents)	3.02	2.51	-16.9%

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1H2011 NET PROFIT to 1H2012 NET PROFIT

Dividend



The Board has declared an interim dividend of HK\$0.02 per share for 1H2012, with dividend payout rate at 80%

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1H2012 Key Ratios

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	For year ended	For six months	
	31 December,	ended 30 June,	Chg
	2011	2012	
A/R months *	0.5 mths	0.8 mths	0.3 mths
A/P months *	2.2 mths	3.7 mths	1.5 mths
Inventory turnover months *	4.0 mths	7.6 mths	3.6 mths
ROE * (%)	14.6	12.3	-2.3 pts
ROA * (%)	12.0	10.5	-1.5 pts
Cash (HK\$ million)	558.3	468.3	-16.1%
Gearing Ratio	Net cash	Net cash	N/A
Dividend payout (%)	147.8	79.7	-68.1 pts
Basic EPS (HK cents)	5.75	2.51	-56.3%

* Annualized for comparison purpose.

Cash represents 52.0% of total assets as of 30 June 2012.



Group Working Capital

Trade Receivables

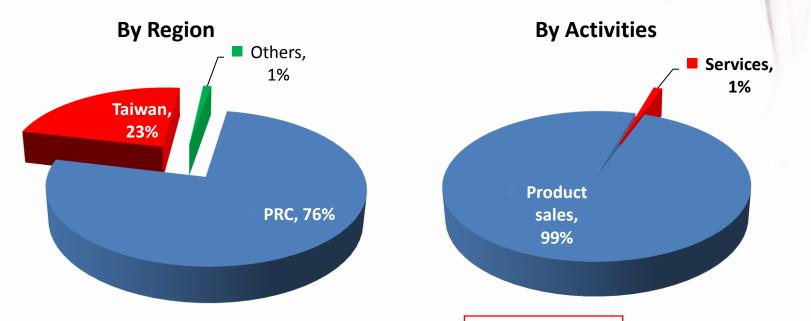


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Trade Payables



Turnover Analysis for 1H2012



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Geographical Revenue Breakdown						
Expressed in HK\$'000	1H2011	%	1H2012	%	Variance	Var (%)
PRC	230,278	80%	189,601	76%	(40,677)	-17.7%
Taiwan	54,828	19%	57,467	23%	2,639	4.8%
Others	3,370	1%	3,857	1%	487	14.5%
Total	288,476	100%	250,925	100%	(37,551)	-13.0%
Revenue By Type Breakdown						
Expressed in HK\$'000	1H2011	%	1H2012	%	Variance	Var (%)
Product sales	284,681	99%	248,995	99%	(35 <i>,</i> 686)	-12.5%
Services	3,795	1%	1,930	1%	(1,865)	-49.1%
Total	288,476	100%	250,925	100%	(37,551)	-13.0%

Store Count at 30 June 2012

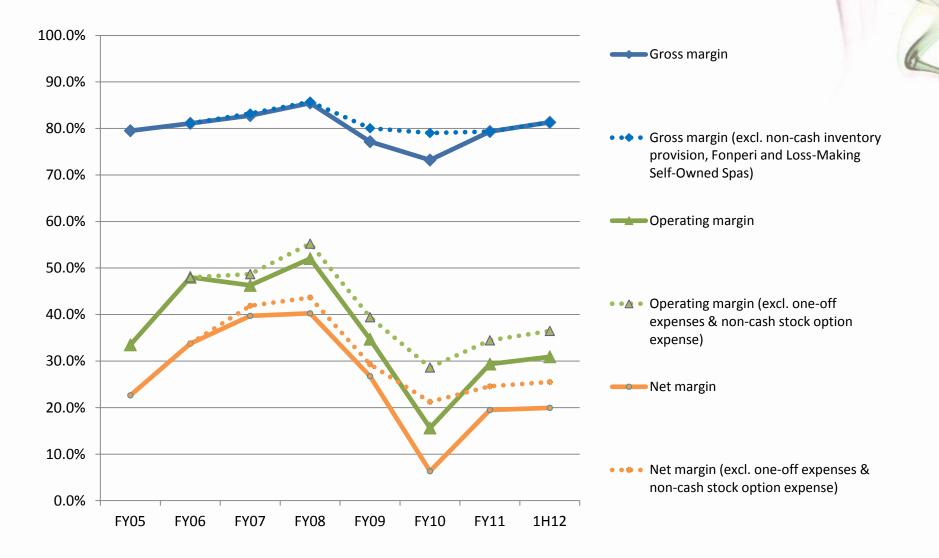
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						<u> </u>
As at 30 Ju	ne 2012	Total		Entrusted Counters		
The PRC		1,242	1,186	27	2	27
Taiwan		315	312	-	3	-
Others	нк	22	1	-	-	-
Others Malaysia	Malaysia	33	32	-	-	-
Total		1,590	1,531	27	5	27

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Average Sales Per Store						
(HK\$)	1H2011	1H2012	Chg (%)			
PRC	208,000	156,000	-25.0%			
Taiwan	155,000	183,000	18.1%			
Group	195,000	161,000	-17.4%			

Group Profitability

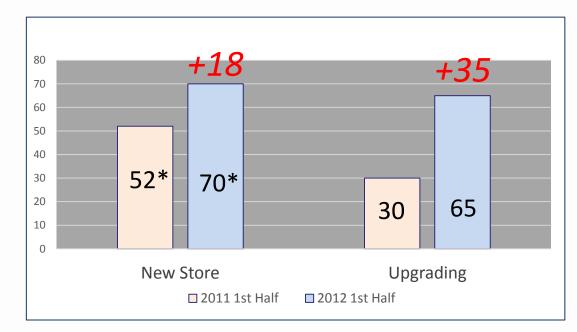




Retailing Overview

Antonio Lee

1st Half 2012 NCS Store Growth in China

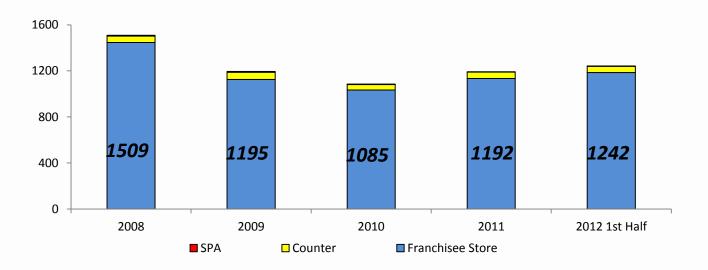


*Gross store number

*21 new stores (30%) in 1st half 2012 are converted from other brand

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Total Consumer Touch Points



	2008	2009	2010	2011	2012 1st Half
SPA	7	7	4	2	2
Counter	56	63	47	56	54
Franchisee Store	1446	1125	1034	1134	1186
Total	1509	1195	1085	1192	1242
+/-		-314	-110	107	50

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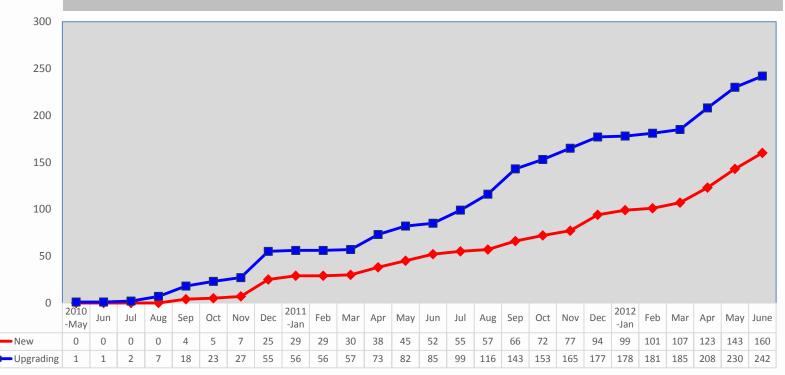
NCS Store Development

(May 2010 – June 2012 Cumulative Stores)

402 NCS by the end of June 2012 :

New Stores: 160

Upgrading Stores : 242



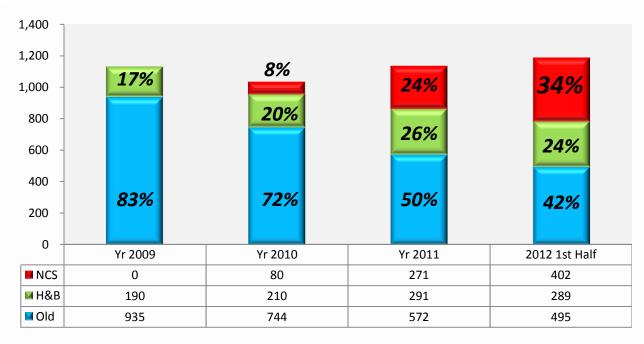
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2012 1st Half NCS Store Growth in China

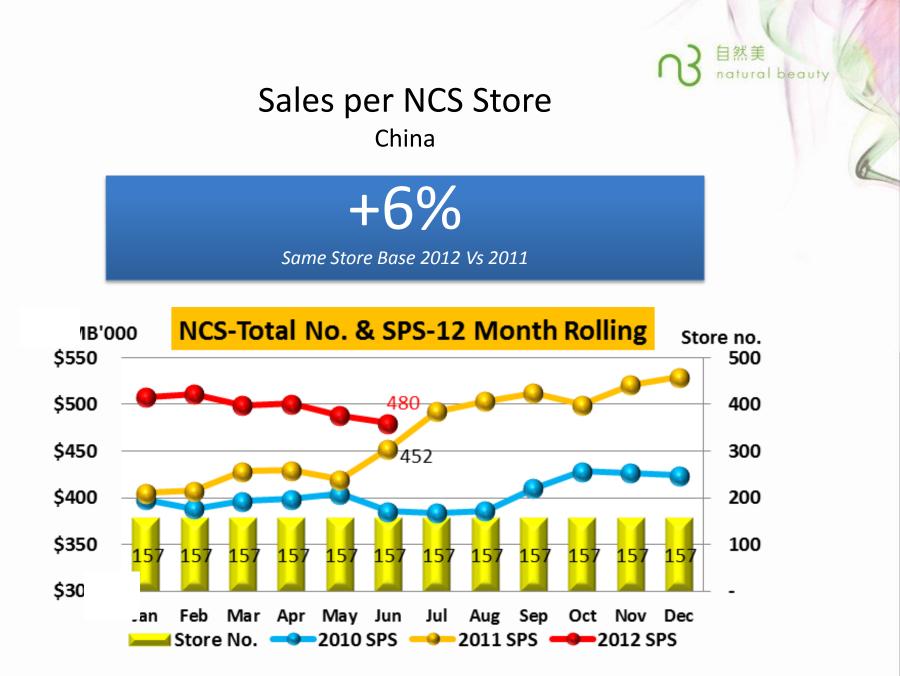
+131 stores

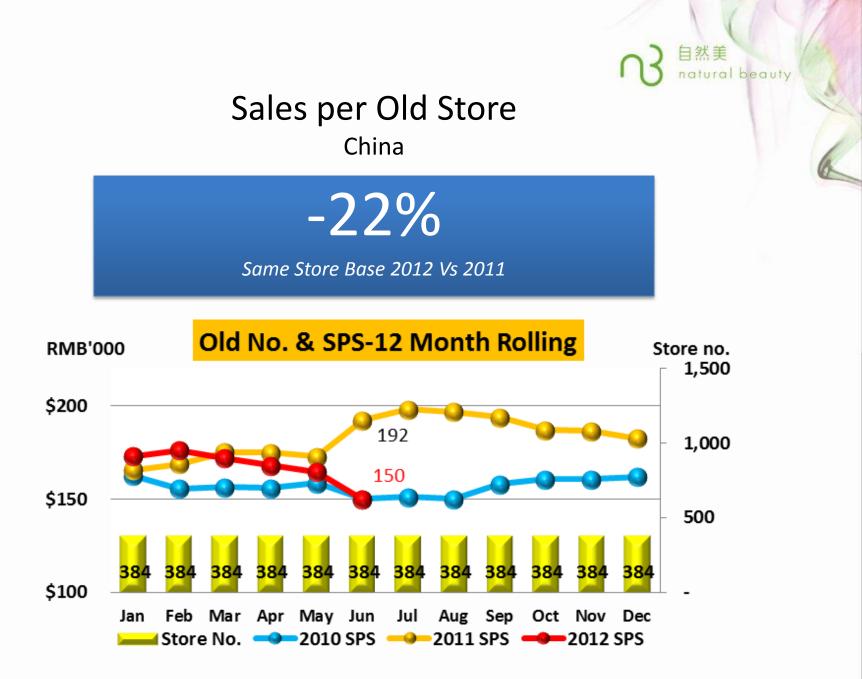
One NCS opened per working day

Franchisee Store Tiers Allocation



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Retail Outlook

- Continue Other Brand Conversion
- Accelerate store upgrading
- Kicking off in-store Standard Operating Procedures (SOP) implementation

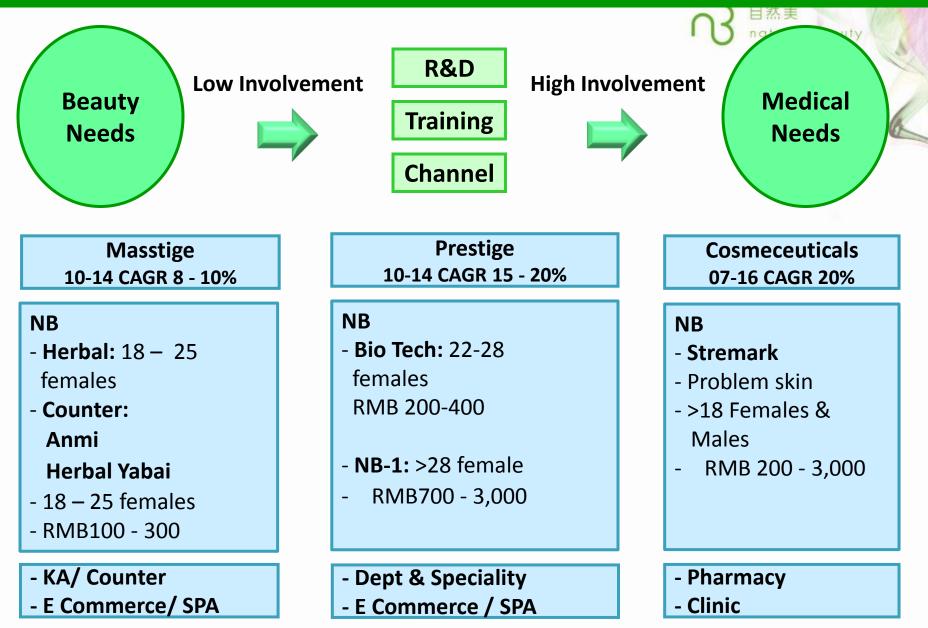
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Marketing Strategy

Shirley Tai

Brand Portfolio and Architecture



2012 Strategic Imperatives

Deliver Growth and Drive Brand Awareness and Preference



Build Power Brands

- Continue to drive brand growth bull's-eye 25 -35 affluent females.
- Drive new launches of NB-1 and Bio-Tech to retain and recruit consumers.
- Re-launch Anmi and Herbal Counter brands to recruit young consumers.

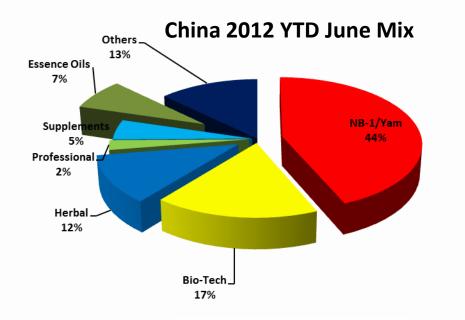
Drive Channel Growth

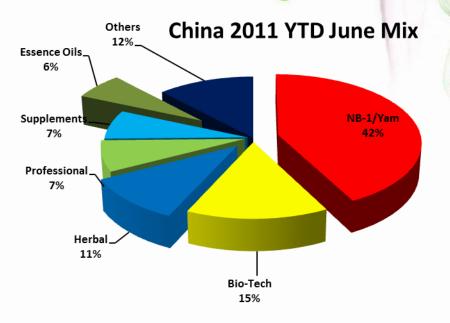
- TM Programs (Thyroid Awareness, Bride, New Mum) to drive NCS growth.
- New communications programs to retain and recruit new consumers.
- Rebuild counter portfolio and promotion strategy.

Integrated Brand Investment

- Continue to use PR, WOM and digital to build trials and preference.
- Improve TOM via TVC, print to speed up brand revamp & recruitment.
- Maximize new TVC awareness via video websites and outdoor.
- Tactical campaigns to drive NCS traffic via print and outdoor.

2012 Marketing Strategic Imperatives I. Product Mix Performance



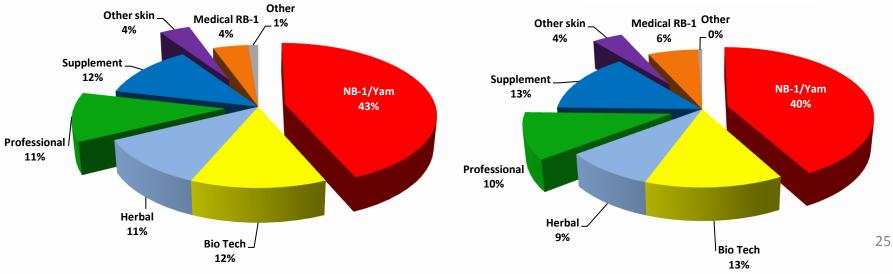


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TW 2012 YTD June Mix

TW 2011 YTD June Mix



2012 Marketing Strategic Imperatives II. New Products Launch

- 1. Drive category growth via new launches:
 - total 32 skus for 2012; represents > 3% of total net sales.
- 2. Total 12 new product launches for NB-1:
 - new patient SCT-MRT granted in US in Q1,12
 - precious Cordyceps (冬蟲夏草), Yunzhi mushrooms (雲芝) and Deep Sea Algae (黃金藻)
- 3. Total 12 new product launches for Bio-Tech:
 - smart capsules marine sources
 - anti-oxidant Pomegranate (石榴), Green Grapefruit (綠柚子) and Sea buckthorn (沙竹).
- 4. Launch Collagen Drinks for firming and detoxing in 2H
- 5. Kick off all new launches in Taiwan in 2H

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2012 1H PR Event

PR Event – 40th Anniversary Kick-off Event (Apr 11 Wuxi)



PR Event – 30 NCS Launch Press Conference (May 10 Taipei)



Modern Weekly: Leading local high end business fashion & lifestyle weekly Circulation: 830,000





KKI i HIN i FN 四十年精修细养。自然美优雅绽放

目前, 全方拉英市美佳专家自然集NATURAL GEAUTY 推断单办的土地生成,我自认仅式,并且没有了自然美全质层和理念 全新电视没平衡广选,美白系列新产 新鲜剂,以及特性学会新升新化学



化力试验 医胆管炎

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自由最近國貿易官會總統於大協調,四於正 ABSTRACTORNOOD 计算机的"我确认你的。你说你都知道你"这个的 HALFS, BRETHERSON, DEREMONDER 不过, 建建水过和有效水和有量和药, 有"运火力 #" 4 #24 -- CMERCH, HERRISON AND DESCRIPTION. CONTINUED INCOME. HERRICAL SEC.

N+REE-HILL E-FRAME 四州来说有这人一个法律的目标: 为影性的编辑 With the state in the second



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Trends Health: No.1 Intl. women health & lifestyle monthly Circulation: 817,040

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变表 穿越 扮起 4月1日 自愚自知

ISSN 1009-4164

「第23 篇印论课题版表 在建筑用於保健市中心健康单行,由大位 来自世界各国

潮汕新和戸品博恵会(Befoch) 町東7近西小道は 2.的数子安供应用,专业常需要,市场结果要,新贸易及有机 0-0-50-0-2-2-5100 機能が聞きる。 中国有机到业的代表产品特合苏有机均属会从数

体創末参切立

生产用注释



自然美推出转护短期因合产品

自然美研究发现不均衡的饮食、紫外线、缺乏睡眠、压力、不适 的保养方式以及内在的回来都会加虑即获发炎的症状,从而导致皮肤 正红,失去正常惨护动船。

自然英境活肌缺天然防御机制。由内壳外间护敏感机脉,全方位 B英体专家自然美雄出信护敏感系列阴谋产品,NB-1信护敏感精华 器(新品)、NB-1 使护敏感再生素、NB-1 使护敏感精步器、NB-1 早業 做聚合控集,自然募获新期面出122 NB-1 植炉根细炉塑漆程。

自然要懂护敏感新产品运用,自然单最新SCTAIT平相触发转移的 技术(美国专利),将有效却敬因子深入肌肤底层,这番和继高皮肤 的生理功能,为肌肤注入天然防御能量,增强机脉的时 敏维护能力。新昆同时还融入'千年滋补圣品'——极 虽云芝虫草活性萃取庸华。其中的天然活性舒歇隅华能 每开出机获良券的防御机制,由内市外提升机放应电力。 防止机肤细前老化。另外、更有保加利亚纹境、积雪草 等十重植物活性精神。三重传奇轮呈配方全亚体护敏度 ELER. 维护和基本规模系统, 维升机和其 于环境伤害的保护力。从源头减速因数 想引发的机块不透。 进现铁罐机块

的现在分离组织、水油和专用。

健康生活时尚健 haulh life

原清洁方法

新利用 AirFloss 噴~してたすお Sonicore Airlos (BORE (BIBH)SF)(B) 除清洁方法。微潮气放技术利用压缩空 气形成告诉水雷。可轻柔有效地震活牙 间轴部位,普通牙和只能离击60% 牙齿 考虑的旧望。Artos 能好清洁到余 40% 牙间隙绕菌。96%使用牙线的患者每周 特殊使用 Sonicare AirRoss 电动分别型少 四次。

Arfos电达牙影響有导引於當头 能够简单对像每个牙齿间除位置,使用 时,将结果对单牙间隙,按下按钮,使 空气和速度在牙间除喷射、每次喷射的 可请望牙齿说和放松, 且地射时间不到 一秒。纤细、斜角设计的感觉争使用更 加延松、玻璃能够清洁难以触及的房质 E38042, 144889/80x3biQ1+, 85687FM 茶匙清水或漱口水,一起使用以提升整 体端语效果。另外,手柄设计利用人体 工学原理, 方便手持和控制, 本品采用 接电池如电, 每两地充一次中的可,



叮虫咬不用排 业作需效复方薄荷制制的

电压的道道、 信息人的地址中原因。 中国政

的意意斗噪,应知于细引动的细胞,和原始因为 有效、家中菜品最贵重级落荫药、让你和的约定人员 情察受春天。无例纹由乐无忧

胶松情绪的口腔护理

纳乐贵薰农草精致牙育

想过吗? 議院用守也可以很皮膚。 收松,为你把握一天的康兼压力! 来自日 本女性口腔护理品牌 Ord (脑乐肉)。数 关注职场女性的口腔健康、为忙碌的 女性带来治愈身心的雕衣草芳香牙苔。它 不仅能去除墙沉牙渍,改善牙齿的光泽度。 更配合天然菌衣草精华。舒缓心情在睡前 收松局後、使来女性口的护理新理念。



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Figaro: Leading Intl. fashion & lifestyle weekly Circulation: 478,000



FIGAROOL 美容

做个女王式醇素浴

7醇素保养品相比, 酵素活更

种植物酵素,混合在天然柔软的松柏木屑 中、与其发 生熟糖, 温度高达60度以上, 然后将身体埋人木屋中, 利用 被公认为是最健康的干式温浴法。只面 15 分钟。体内 大量排汗、通过酵素作用、皮肤呼吸并促进血液循环、将全身的毒素化 帽建市化丛 排汗排散方法显其它排散方法的方仿 其实、融表活力 只是名字不一样,那时候还属于宫廷养生秘法、主要以来 糠和糙米水为主要成分,武则天营用五谷泡水,经3天发健后而沐浴。 活后皮饼充滑自品带植活

酵素浴按基料不同分米糠醇素浴和香柏木醇素浴, 二老区则只 发酵的基料不同,米糠醇素活以米糠为基料,溶槽发想 发酵时产生的味道有香味、人们更容易接受。但营养价值不知 心脏切 8.另外,酵素浴的浴槽一般宽度最小要达到13米到14米。 因为要有预馏的保温层和散热层,还要考虑到使用频率,如果宽度不 够会降低浴槽的使用效率。

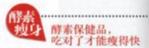
1.Kinohimitsu木之极老轻轻畅 RMB 175/6框 NOTE人为什么会缺乏

偏食(只吃酸性食物或碱性食 品),选项体内数碱度不平衡。正 常的血液应为调碱性, 如果偏食 会导致血液或酸性, 匹酸性体质 则需要消耗体内大量的酵素; 2.食用加热过度的食物,因为酵素 最怕高热, 如果温度超过错代50 度, 肌醇素大部分被破坏, 健醇素 摄入不足; 3.女性怀孕、哺乳、或者重病、力 病、重大手术就后以及患有各种 慢性疾病的人将体内静素大量消 耗、致身体内翻索呈亏欠状态。

66醇素类保健产品近年爆红, 如果你想认真地对待自己的身体。 又贪图方便,可以尝试一下它们。

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酵素类保健产品近年观红,如果你想讲 直地对待自己的身体,又贪断方便, 一下它们。市面有售的酵素类保健7 丸, 松刻, 伙利, 越来越多的口服隙 让你不敢因节食而终目精神不振,不少日本 女明星都是儒素减肥法拥趸,上户彩育欢迎 纳亚和滕家娟、荣仓奈奈每天都会喝颜素贷 料。目前市面上单一成分的酵素类 较少, 面以認加在维生素或纤维质的产品为 多、辅助需素方面有 Q10 及 NADH, 抗氧化 酵素方面有 SOD,其中 Q10 可以帮助细胞产 生態量,让身体机能维持正常,面 NADH 是 一种质碱酸衍生物,具有抗氧化,延缓老化的 功用。

帮素类保健产品的酵素成分大效? 类,综合酵素和消化酵素,综合酵素多为液体 状, 粉状以多重丰富原料天然发酵面成, 可促进肠胃蠕动的木瓜、波罗酵素、 饭后吃、帮助胃肠消化、液体饮卵有根 如果是减肥用,可以于每餐前半小时直接快 用,如果是为了整肠排毒。则可以早晚以损钙 40 度以下的水稀释饮用, 份量当然要跟足各 个品牌的标签指示, P

NOTE MANUELA

(計子做个漢法函規吧)可清除体的 世界: 传发好影体态, 今回的火爆发。

法分、无香料、无色果, 含有相助

2.Orbis 便電訊林匹辦表 古師相 RMB 169/70ft

性洗涤成分;蛋白分解酶素。

故高与战束静素的综合配/

3.自然类质果种素粉

目開を構成権的ない

创作的化进机器

RMB 350/158

每6里,由约,查照一 DWE18191

A CONTRACT OF A CONTRACT OF

............

手笔,上百



2012 1H Product Portfolio Campaign

Whitening National Advertising - Print (Apr – May)



有一种白皙,由内而外绽放。自然美四十年来以精修细养为亚洲女性量肤设计, 打造初生透亮白皙美凯,最新NB-1美白产品,以珍稀云芝虫草萃取,启动肌肤 自愈力,有效抗老化。加上珍贵黄金藻萃取精华,积极防御自由基,及降低因 外界照射引起的伤害,配合美国专利SCT-MRIT干细胞美白技术",令天然养分 迅速渗入深层细胞。搭配自然美美白健康食品与精油,内补外养,让肌肤在 通透呼吸中完成一次"晶-调-透-白"的生命回归。



体 验 全 新 概 念 店 探 索 细 养 之 美 旅 程 www.自然美美容美体中心.com

*每利号: US M0518582 (1990) 豆妆油学08-XX-0060号 田鹿登学020050886

Brand/Whitening Advertising Bus Panel (Apr – May)

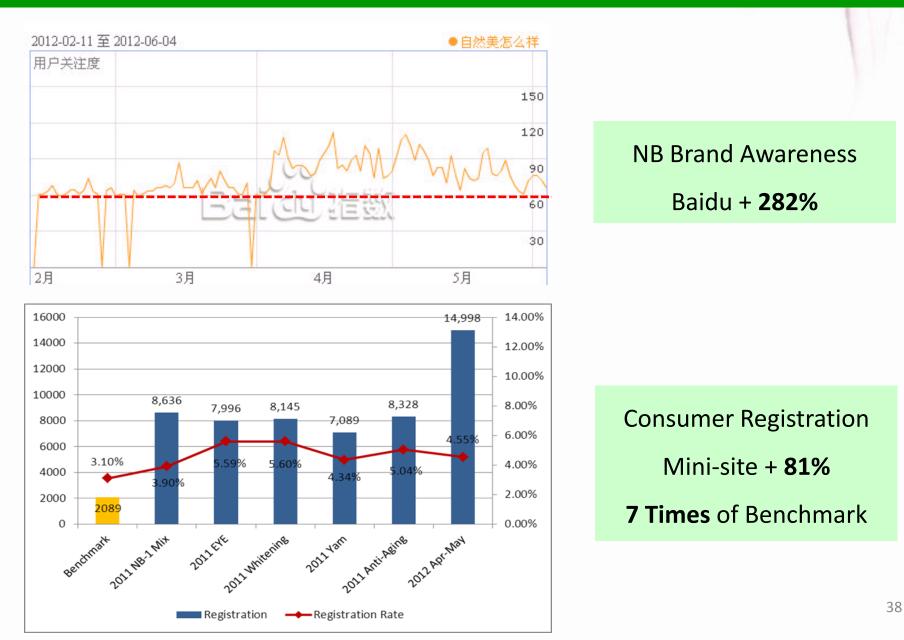




Brand TVC National Advertising - Digital (Apr-May)



Whitening Campaign (Apr – May) Brand Awareness Performance





2012 1H Target Marketing Program 25 – 35 White Collar Females Health Conscious

Target Marketing Program (May – June) Thyroid Awareness (Purple Butterfly Campaign)

In-store Support

- Corporate Video
- Banner (celebrity)
- Questionnaire/ DM
- Campaign Pin



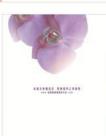














Target Marketing Program (May) Franchisee Training





2012 Brand Revamp New Marcom.













增加 产品功效性区隔 用不同团案的 气元素 区分







★抗皱

自然美

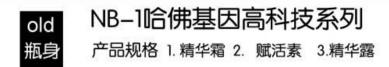
natural beauty

★抗痘

★修敏

★美白

43





New 瓶身

NB-1自然美御妍系列 NB-1 Ultime Restoration 增加产品功效性区隔,用不同颜色区分



自然美













增加 产品功效性区隔 用不同团案的 气元素 区分





自然美



自然美







汉方草本系列

1.精华液 2. 精华霜 3. 丽肤水





自然美汉方本草系列 – 连锁店通路

增加 产品功效性区隔 用不同团案的 气元素 区分



★修敏





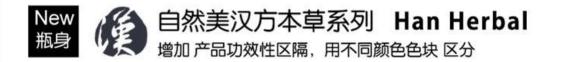


自然美

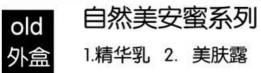




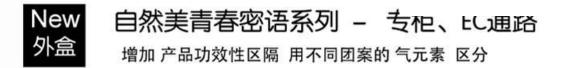
自然美













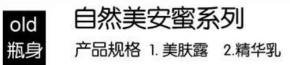
★美白

★修敏

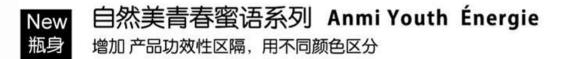
★补水

★抗皱

自然美









自然美



汉方雅白系列 1.精华液 2. 精华霜 3. 丽肤水



New 自然美汉方系列 / 专柜、EC通路 外盒 增加产品功效性区隔 用不同颜色 区分



自然美

old 汉方草本系列 瓶身 产品规格 1. 丽肤水 2. 精华液 3. 精华霜







自然美

2012 Marketing Strategic Imperatives 2H Key Initiatives Outlook

- Continue to drive premium and high margin portfolio: NB-1, Yam and Bio-Tech product lines
- Invest in target marketing programs and joint promotions: Brides and New Mums
- Develop Herbal/ Anmi to recruit new and young consumers: NCS expansion in T2 – 3 cities Counter as new consumer touch points
- Continue to drive brand awareness and trials via: WOM and digital marketing Magazine, Outdoor and TVC (digital) to build Top-of-mind

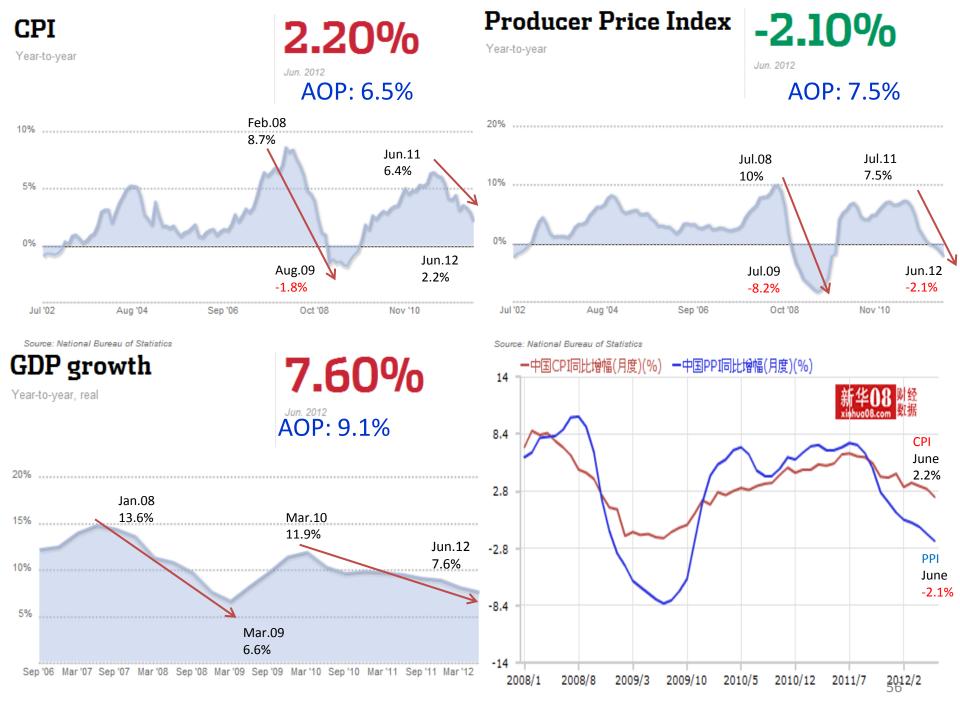


Outlook

Jacky Chan



PRC Macro Economics

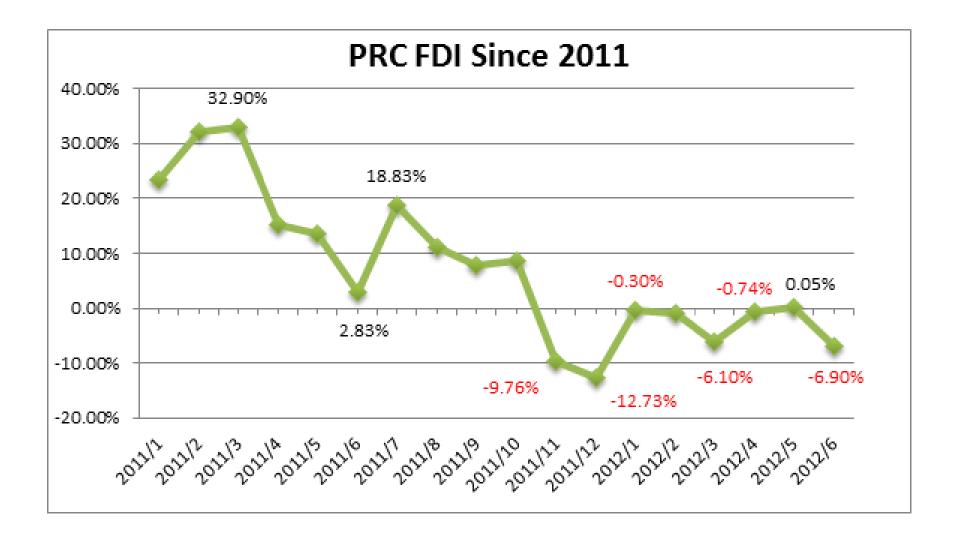


Source: National Bureau of Statistics



资料来源: Markit, HSBC.

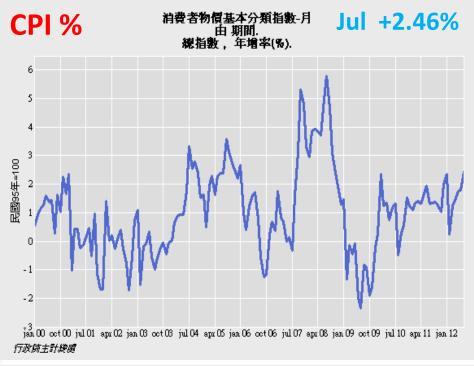
Source: National Bureau of Statistics, WSJ calculations

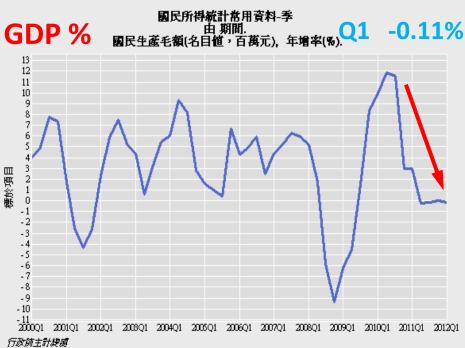


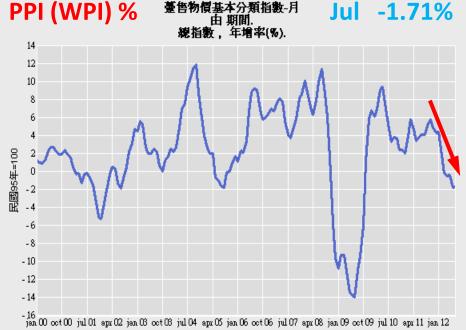
Source: National Bureau of Statistics



Taiwan Macro Economics

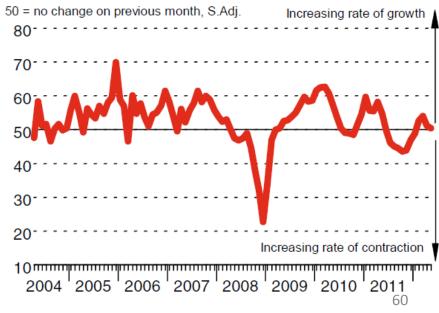






行政院主针线圈

HSBC Taiwan Manufacturing PMI



出口年增率(%) 83 **Export Growth (%)** 57 31 4 -22 -48 2000-01 2002-07 2005-01 2007-07 2010-01 口年增率(%) 126 **Import Growth (%)** 88 51 13 -24 -62 2000-01 2002-07 2005-01 2007-07 2010-01

PRC Industry Trend

- SPA shop closure accelerated
- Consumer traded down spending
- Investors were more cautious
- Industry consolidation commenced
- Government started to ease monetary supply and introduce stimulus packaging



- Continue other brand conversion and NCS upgrading
- Introduce SOP (Quality improvement)
- Cost control
- Hold margin

ural beauty